# A look back at 2015

# **Presented to the Tenants Forum**



#### Since formation of Andium Homes in 2014

A comprehensive review has been undertaken to challenge the way we provide essential maintenance services for our clients. The need to evidence value for money and close monitoring of contractors service provision were central to the Comptroller & Auditor General's 2015 report on 'Housing Repairs and Maintenance'. Although her report was very positive in a number of areas. we for recognised the need change in others.

The first of those challenges saw a fundamental rethink of provide how the we Responsive Repair Service. We this service is know important to you and probably the most common interaction clients will have with us and our agents. Having repairs done quickly, at a convenient time and to a high standard are cornerstones of the repairs service

Together with client opened representatives, we our plans and ideas to the wider Jersey market to attract as much interest as possible, we reviewed our contract specifications also and interviewed prospective contractors together with client representatives. This approach has proven very successful and we are confident that our new service is more attuned to what our Clients expect.



The new contracts, which commenced in December 2015, provide for the following benefits;

- Evidenced value for money
- Emphasis on quality and timeliness of repairs
- Appointments up until 8pm for those who are not home in the daytime
- Satisfaction Surveys for each repair undertaken
- Direct call handling means Clients get to speak with the contractor directly
- Clearer contractor performance measures
- Fixed Price Service for easier budget and accounts management
- Reduced administration allowing us to inspect a greater proportion of repairs for quality

As part of these new contracts we have also been able to secure a 'Handyperson Service' to assist elderly and vulnerable clients, which we hope to launch in the spring of 2016. Further details of this exciting service will be included in the next edition of Community News.

Following the evidenced success of our Tenant Partnership during development and delivery of the Repairs Contract in 2015, we also hope to secure further Client involvement in 2016 in the following new contracts;

- Grounds Maintenance
- Kitchen and Bathroom Replacement Contracts
- Procurement of Decent Homes Standard works



# **Key Performance Indicators**

- Great homes and places
- Providing happy, safe neighbourhoods
- A renowned client experience
- Delivering more homes and services
- Financial strength and stability
- Provider, Employer, Investment.....of choice



# #AndiumObjectives

# **Great homes & places**

Deliverable

Continue to invest in our homes so that they meet the Decent Homes Standard in line with targets



Outcome

of our properties are Decent Homes Standard compliant

This means we have exceeded the target we set for ourselves





#### www.andiumhomes.je

Each of our developments has a nominated colleague who is their Community Contact



# #AndiumObjectives

# **Great homes & places**

Deliverable

Realign our stock so that homes meet clients' needs by disposing of or redeveloping properties which are no longer viable

## www.andiumhomes.je

Refurbishment projects delivered





# #AndiumObjectives

#### Outcome

# **Great homes & places**

Deliverable

Developing new homes already identified and funded

www.andiumhomes.je



New Build projects delivered



# **#AndiumObjectives**

Deliverable

Providing more opportunity for home ownership in line with targets.

#### www.andiumhomes.je

# **Great homes & places**

#### Outcome

We have continued to offer opportunities for home ownership this year seen our

100th Sale

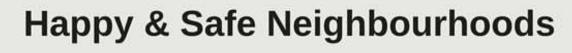


# #AndiumObjectives

Deliverable

Increase the numbers of client focus groups that engage with us

# www.andiumhomes.je



#### Outcome

- New residents group formed at St Martins Arsenal
- New Tenants Forum elected
- Online Forum developed





# #AndiumObjectives

Deliverable

Provide a named colleague for each home, as a point of contact and reference.

www.andiumhomes.je

# ves Happy & Safe Neighbourhoods

#### Each of our developments has a nominated Community Contact who visits once a quarter



# #AndiumObjectives

Deliverable

Undertake targeted Road Shows to capture wider engagement opportunities and to take our services directly to the client.

www.andiumhomes.je



Happy & Safe Neighbourhoods



# #AndiumObjectives

# Happy & Safe Neighbourhoods

#### Deliverable

Provide safe communities by acting swiftly and firmly to resolve issues of anti-social behaviour, including developing an improved partnership with the States of Jersey Police.

# www.andiumhomes.je



#### Outcome

We continue to work in partnership with the States of Jersey Police.

We have also launched a new online form for reporting Anti Social Behaviour



# #AndiumObjectives

# Happy & Safe Neighbourhoods

Deliverable

Tailor our homes and services to the individual's needs, including medical adaptions, to enable our clients to live as independently as possible.

## www.andiumhomes.je

#### Outcome

Properties developed to allow those with medical needs to live independenty

103 medical adaptations carried out so far this year to allow clients to remain in the home



# #AndiumObjectives

# Happy & Safe Neighbourhoods

Deliverable

Develop our safeguarding policy and procedures, ensuring that an appropriately robust approach is taken to safeguarding adults and children. We sit on the Safeguarding Partnership Board and have our own Safeguarding policy.



Safeguarding Partnership Board

We are carrying out safeguarding awareness training for colleagues and contractors



# #AndiumObjectives

#### Deliverable

#### Developing and implementing an IT Strategy, delivering both efficiencies and the best possible client experience. Online services and web-site developed as a primary source of communication and supported by social media interaction.





#### Outcome

A renowned client experience

- IT Strategy in place and being delivered
- New Online service delivered for reporting anti-social behaviour
- 2015 Social Media targets met and exceeded





Moved to 33-35 Don Street in July providing improved client access



ANDIUM

A renowned client experience

Outcome - Brand developed, marketing and

communications strategy delivered

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NDIUM

# #AndiumObjectives

Deliverable

Develop the Andium Homes brand and a Marketing & Communications Strategy, focussed on client service.



# #AndiumObjectives A renowned client experience

Deliverable

Partnering with contractors to ensure that services are delivered in an efficient manner, avoiding unnecessary administration and delivering better services to clients.

## www.andiumhomes.je

#### Outcome

Clients involved in developing new contracts for response repairs and voids service



New contracts for response repairs and voids service delivered



# #AndiumObjectives

# A renowned client experience

Deliverable

Develop 'Andium Homes Academy' to improve client understanding of our business and the services we offer. Outcome Andium Academy launched and clients invited to sign up

Training sessions will commence in 2016



# Delivering more homes and services



# Delivering more homes and services

# **#AndiumObjectives**

# **Delivering more homes & services**

Deliverable

Take opportunities to generate income by providing property management services to others by providing external management services

www.andiumhomes.je

#### Outcome

Delivering more services, now managing properties on behalf of the Parish of St Saviour



# Delivering more homes and services

# #AndiumObjectives Delivering more homes and services

#### Deliverable

Explore options for the provision of services in relation to older and / or vulnerable people

#### Outcome

New contracts for maintenance service will see the introduction of a Handy Person Service next year







# #AndiumObjectives

Deliverable

ANDIUM Homes

Maintaining great homes and places for our clients

Deliver value for money by minimising costs through efficient procurement and effective budget management.

www.andiumhomes.je



Response repairs service 2016 contracts

#### Outcome

**Financial strength & stability** 

Review of services carried out to demonstrate value for money

New response repairs contracts procured and implemented



**Financial strength & stability** 

#AndiumObjectives

Deliverable

Maximise income through the implementation of the rent policy

# <image>

# Outcome

New rent policy implemented and effective on 25% of our homes



States

# #AndiumObjectives

Deliverable

Provide the agreed financial return to the States of Jersey on a quarterly basis and meet borrowing requirements as set out in the loan agreement with the States of Jersey.

# www.andiumhomes.je

# **Financial strength & stability**

Outcome

The Company has made the agreed returned to the States of Jersey and met its borrowing requirements



#AndiumObjectives

Deliverable

Deliver "best practice" Governance led by the Board of Directors, including independent non-executive Directors

www.andiumhomes.je

# Financial strength & stability Outcome



Board of Directors in place with one non-executive Tenant Representative Director. Sub-committees in place to deliver best practice and good governance



# Provider, employer, investment ....of choice





# Provider, employer, investment ....of choice





# Provider, employer, investment ....of choice





# Repayment of our loan the States Treasury

We have made our first loan repayment of £927K to the States Treasury using income generated from the properties built



Ernest Briard Crescent







Le Squez Phase 3

Brooklyn Court

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#### www.andiumhomes.je

All our loans will be repaid over a 20-25 year period, including interest, using the income generated from the properties built/refurbished





Hampshire Gardens



Nicolle Close



De Quetteville Court



Caesarea Court

In 2015, we spent £24 million on our capital projects building new and refurbishing older properties. All with the local construction





www.andiumhomes.je

In 2015, we spent nearly £12 million with local contractors, maintaining and improving our properties

an accord



# Making a significant return to the States Treasury





### As well as.....

Responding to a total of 954 complaints of Anti-Social Behaviour Answering an average of 3290 telephone enquiries per month Raising £2400 for charitable organisations and foundations

Raising an average of 473 response repairs per month Hosting and attending 12 Client Engagement events in the community Moving to a more central location and opening Saturday mornings

Dealing with an average of 2067 walk in enquiries per month

Launching the Andium Academy Continuing to offer a 24 hour emergency maintenance service



**Contractor Performance** In addition to our quarterly Repairs Surveys, we commenced face to face exit surveys to bolster response rates in June 2015. Clients were asked to complete surveys on works

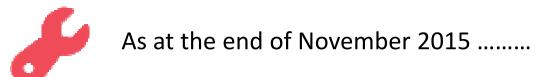
bolster response rates in June 2015. Clients were asked to complete surveys on works carried out in their home, they were asked to rate the contractors on the following categories;

- Politeness and Professionalism
- Presentation of work
- Time taken to carry out work
- Care taken while working in the home
- How well the request was resolved

We received 343 surveys from clients from June to November. Survey respondents were entered in a monthly draw to win a £25 voucher.

The arrival of our new contracts in December means that contractors can now manage the survey process by being able to complete the survey with clients in their home as soon as the work is complete. This will help increase our survey response rate.





Percentage of Client Satisfaction in Contractor Performance

